



## **2012 Interim Financial Results (IFRS)**



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## **Contents**



# (EE) Financial Performance

- **Business Operation**
- **Overall Prospects**

# **Key Financials**



	2011 1H		2012 1H
Net profit	RMB 109.6 bn	+12.5%	RMB 123.2 bn
Earnings per share	RMB 0.31	+12.9%	RMB 0.35
Return on weighted average equity	23.44%(2)	+87bps	<b>24.31</b> % <sup>(1)</sup>
Return on average total assets	1.44% <sup>(2)</sup>	+7bps	1.51% <sup>(1)</sup>
Non-performing loans ratio	0.94%(3)	-5bps	0.89%
Capital adequacy ratio	13.17%(3)	+ 39bps	13.56%

#### Notes:

- (1) Annualized data.(2) Annual data for 2011.
- (3) 2011 year-end data.

## NII and NIM keep on growing

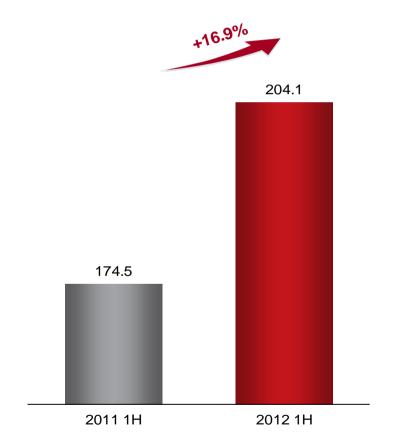


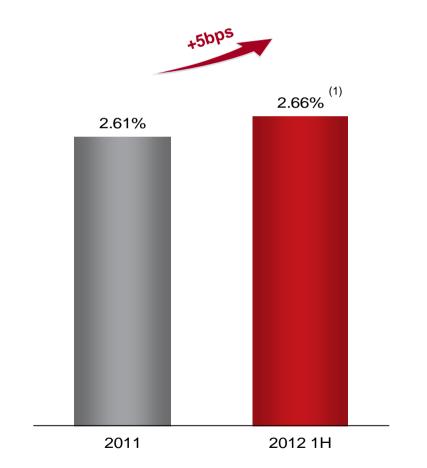
### Stronger net interest income

Wider net interest margin

RMB Bn, %

(%)





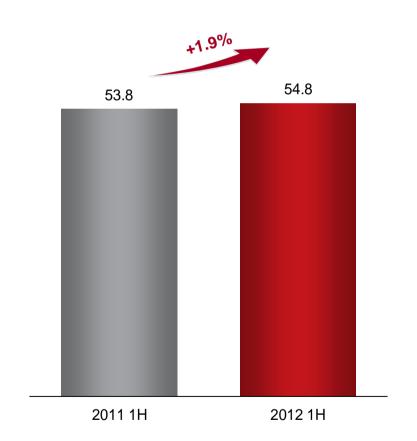
Note: (1) Annualized Data.

## Net fee and commission income continues growing



# Net fee and commission income continues growing

RMB Bn, %



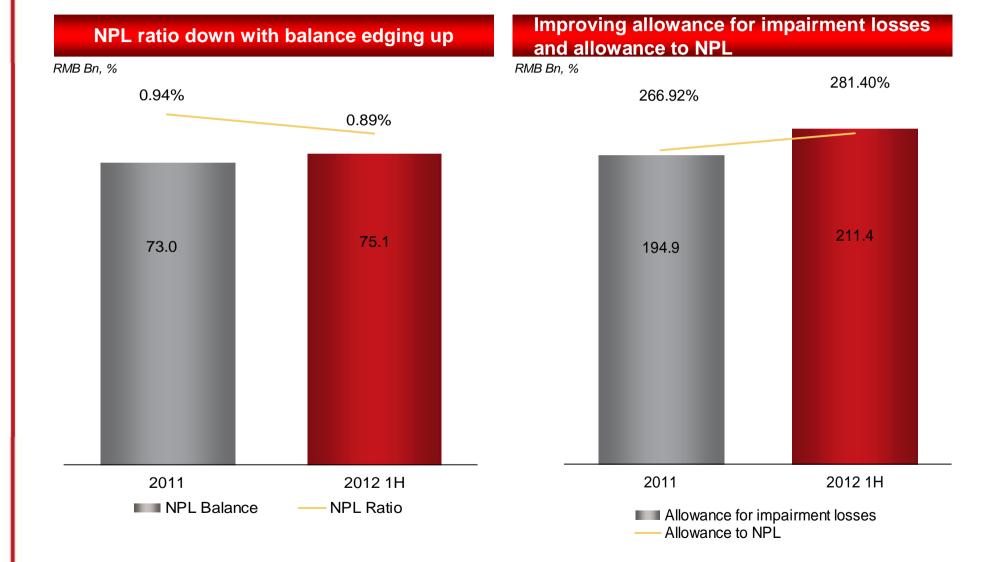
### Four strong drivers in 1H 2012

RMB Bn, %

	1H 2012 Income		Proportion of Fee and Commission Income
Investment banking business		15.0	25.4%
Settlement, clearing business and cash management		13.8	23.4%
Bank card business		10.5	17.9%
Personal wealth management and private banking services	te	8.9	15.1%
Total		48.1	81.8%

# NPL ratio down with balance edging up, but stronger risk coverage



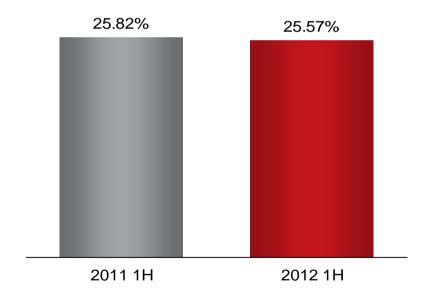


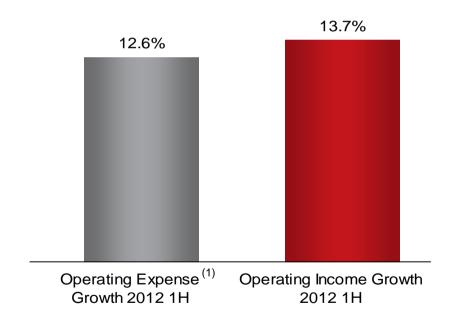
# Operating expense well under control with higher cost-efficiency



Cost-to-income ratio at record low

Growth rate: operating expense < operating income

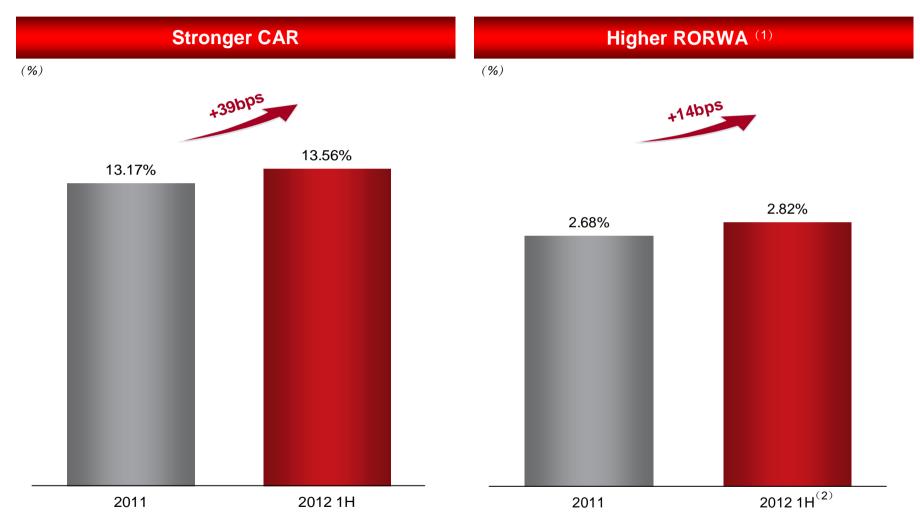




Note: (1) Excluding business tax and surcharges.

## Stronger CAR, higher RORWA





Notes: (1) RORWA= net profit/ the average balance of risk-weighted assets and market risk capital adjustment at the beginning and at the end of the reporting period.

(2) Annualized data.

## **Contents**







**Overall Prospects** 

## Prudent loan growth and boosted return

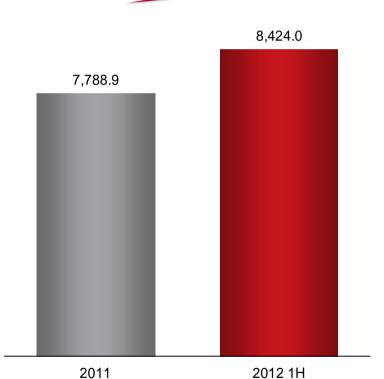


### Steady & moderate loan growth

### **Boosted return on loans**

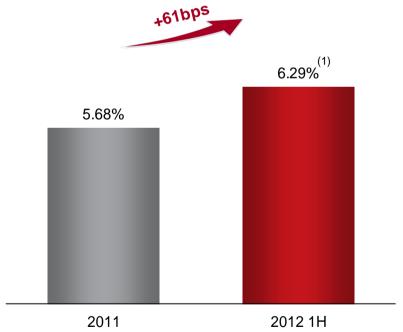
RMB Bn





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(%)



Note: (1) Annualized data.

# Front-runner in deposits, with Loan-to-Deposit ratio steadily dropping

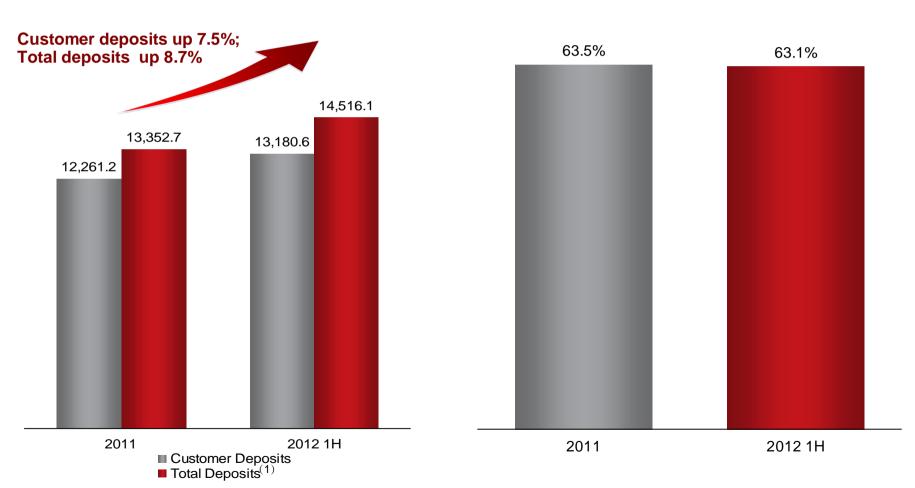




**Optimized loan-to-deposit ratio** 

RMB Bn, %

(%)



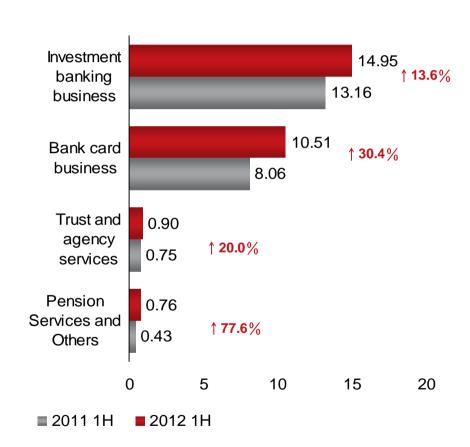
Note: (1) Including customer deposits and deposits from other financial institutions

# Strong fee income drivers to strengthen market leadership



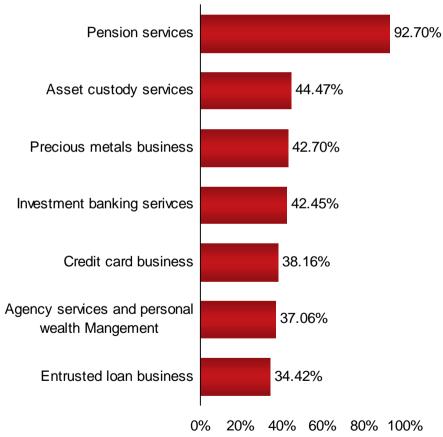
### **Momentum in key segments**

RMB Bn, %



### **Market leader in Several Segments**

(%)



Note: Market share among the Big Four banks in 2012, management data

# Steady progress in international practice, overseas profit growth paces up



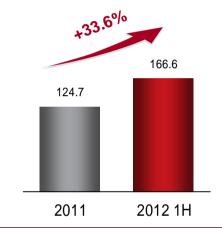
### New institutions in numerous targeted markets

n As of the end of June 2012, 252 overseas institutions had been set up in 34 economies.



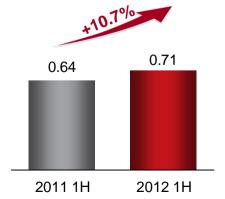
## Fast-growing overseas assets

USD Bn. Overseas assets



# Robust growth in net profit overseas

Net profit from overseas institutions



## Remarkable progress in diversified operation



#### **ICBC-AXA** Life

- n AXA deal closed on July 6, 2012 and ICBC-AXA Life inaugurated on July 19, 2012
- n ICBC's extensive customer base and sales network will considerably enhance the company's insurance business
- Strengthen the financial service capability of ICBC as a group

## ICBC-Credit Suisse AM

- n China's largest bank-invested fund management firm
- n Licensed market participant in mutual funds, QDII, pension services, special asset management & global investment management for Social Security Fund.

#### **ICBC** International

- n Wholly-owned full-license investment bank in HK
- n Key roles in global share offering projects like Haitong Securities, AIA, Petrobras, and GM.

### **ICBC Leasing**

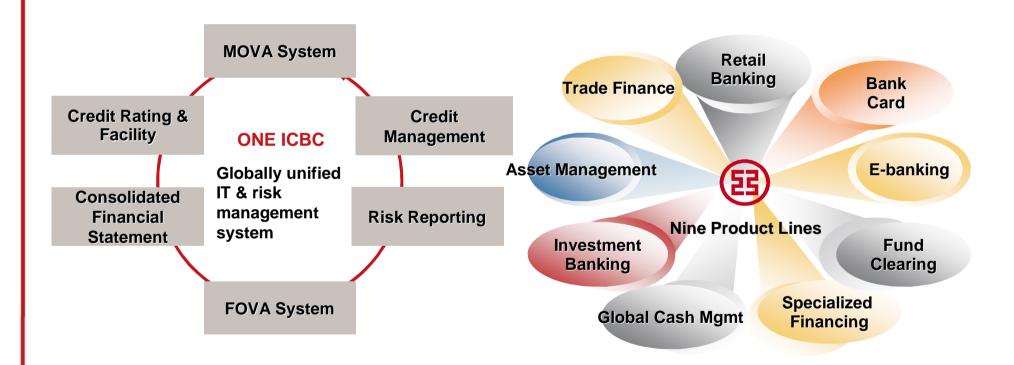
- n One of the best capitalized domestic financial leasing firm
- n Focusing on financial leasing in fields of aviation, shipping and large equipment

## ONE ICBC for stronger global service



Globally unified IT & risk management system

Stronger global service capacity



## **Contents**





**Business Operation** 



## Financial reform in China



### **Dynamics of financial overhaul**

- n New capital management rules
- n Breakthrough in interest rate liberalization
- n Tightened financial regulation
- n Development of capital market, esp. bond market
- n Finance for real economy, esp. SMEs
- n Further RMB internationalization

### **Challenges & opportunities for banks**

- n How to restructure the bank's asset, liability, income & geographical network
- n How to strengthen pricing power in a more liberalized market
- n How to keep momentum of the fee income growth
- n How to be a good financial service provider, in face of diversified customer needs
- n How to capture the economic dynamics and improve the efficiency in supporting the real economy
- n How to explore potentials from overseas practice

## **ICBC's prospects**



### **Transformation**

- More balanced loan structure with higher risk return and better capital efficiency
- More diversified income structure with solid fee income growth; change the role from large assets bank to large assets management bank
- n Optimized customer structure with extensive SMEs and individual business opportunities

### **Innovation**

- Design a sophisticated, flexible interest rate management mechanism for stronger pricing & marketing capacity
- n Build a globally leading IT system of product innovation, risk management and business operation
- n Innovate new products and " hit products" in different niche markets

### **Synergy**

- n Flexible and region-specific management
- Synergy among profit centers and reform of revenue tracing and distribution
- n Explore the potentials of international practice for new profit sources
- n Synergy among ICBC's insurance, leasing, fund management and investment banking arms for higher profitability

#### **Service**

- n Establish diversified service channels
- n Build standardized, comprehensive and advanced service processes
- n Improve customer experience and promote brand name
- n Protect

